

## Key figures of Arbonia Group

in 1'000 CHF	2025		2024		Variance 24/25	
		%		%		%
<b>Income statement - continuing operations</b>						
Net revenues	624'517	100.0	556'308	100.0	68'209	12.3
EBITDA	56'286	9.0	66'271	11.9	-9'985	-15.1
<i>EBITDA (without one-time effects)</i>	<i>56'460</i>	<i>9.0</i>	<i>41'692</i>	<i>7.5</i>	<i>14'768</i>	<i>35.4</i>
EBIT	-2'416	-0.4	16'912	3.0	-19'328	-114.3
<i>EBIT (without one-time effects)</i>	<i>1'724</i>	<i>0.3</i>	<i>-7'668</i>	<i>-1.4</i>	<i>9'392</i>	<i>122.5</i>
Group result	-9'766	-1.6	2'748	0.5	-12'514	-455.4
<i>Group result (without one-time effects)</i>	<i>-5'604</i>	<i>-0.9</i>	<i>-18'638</i>	<i>-3.4</i>	<i>13'034</i>	<i>69.9</i>
<b>Balance sheet</b>						
Current assets	193'970	17.7	826'315	48.6	-632'345	-76.5
Non-current assets	900'301	82.3	873'866	51.4	26'435	3.0
Total assets	1'094'271	100.0	1'700'181	100.0	-605'910	-35.6
Current liabilities	259'679	23.7	659'366	38.8	-399'687	-60.6
Non-current liabilities	100'487	9.2	94'397	5.6	6'090	6.5
Shareholders' equity	734'105	67.1	946'418	55.7	-212'313	-22.4
Net debt	149'069		357'033		-207'964	-58.2
<b>Cash flow statement</b>						
Cash flows from operating activities	1'655		41'342			
Cash flows from investing activities	603'391		-162'686			
Free cash flow	605'046		-121'344			
Cash flows from financing activities	-614'039		129'936			
<b>Average number of employees</b>						
	3'878		3'535			
<b>Segment information</b>						
Net revenues						
Doors	622'262	99.6	553'769	99.5		
Other Segments	2'275	0.4	2'539	0.5		
		100.0		100.0		
EBITDA						
Doors	61'789		48'573			
<i>in % of net revenues</i>	<i>9.9</i>		<i>8.8</i>			
EBITDA (without one-time effects)						
Doors	63'992		51'197			
<i>in % of net revenues</i>	<i>10.3</i>		<i>9.2</i>			
<b>Per share data</b>						
Earnings per share continuing operations in CHF	-0.14		0.04		-0.18	
Earnings per share in CHF	1.90		0.12		1.78	

**Note:** Explanations, definitions and reconciliations of the alternative performance measures can be found in the annual report 2025 on pages 266 to 268.