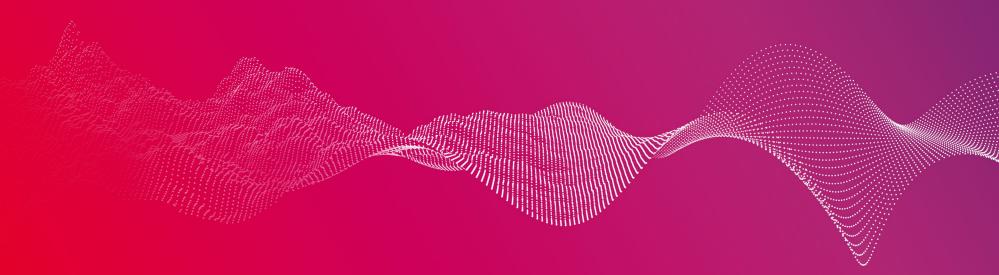


# **H1 2023 Financial Results**

July 28, 2023

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# Cautionary statement regarding Forward Looking Statements

This document contains forward-looking statements about the Comet Group that may be subject to uncertainty and risk. Readers should therefore be aware that such statements may deviate from actual future outcomes or events. Forward-looking statements in this document are projections of possible future developments. All forward-looking statements are made on the basis of data available to Comet at the time of preparation of this document. The Comet Group assumes no obligation whatsoever to update or revise forward-looking statements in this document, whether as a result of new information, future events or otherwise.



# **Agenda**

- **01** Business & Industry Review
- 02 Financial Results
- 03 Outlook
- 04 Q&A



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## H1 results reflect correction in the semi cycle

#### Semiconductor cycle bottomed out in Q2

Stronger correction than expected earlier in the year

# Incoming orders and backlog halved compared to H1/22; H1 book-to-bill 0.8

Driven by PCT, bottom has been reached

#### **Net sales substantially lower**

Different growth dynamics in the divisions

# Targeted restructuring measures and one-off costs impacted profitability

Cost reduction measures implemented while ensuring readiness for upturn

# Invest in future opportunities beyond the ongoing correction

207.0

Net sales in CHF millions (−22.6% vs. H1 2022)

-15.3

Free cash flow in CHF millions (H1 2022: CHF 3.0 million)

6.9%

EBITDA margin (H1 2022: 14.1%)

2.8%

Return on Capital Employed (ROCE) (H1 2022: 16.9%)



# Pronounced weakness in semiconductor market contrasts with resilience in other industries



Sales of DRAM and NAND equipment hit harder than average

Consumer-exposed markets weak; strength in auto, industrial and some data center areas



High resilience of the automotive market in an inflationary environment

Transition to EV continues, creating opportunities



Aerospace industry continues to be on the rise

Post-pandemic catch-up demand drives up passenger numbers

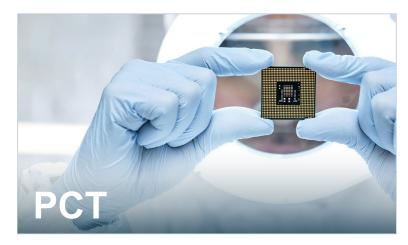


Increased mobility and higher trade activity

Good correlation with increased airline traffic numbers



## Divisions on different trajectories

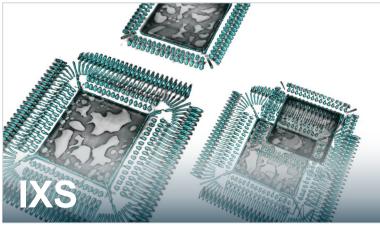




Capacity adaptations: operations headcount reduction of nearly 40%

Acceleration of Synertia® market introduction

Mid-term expansion plans confirmed

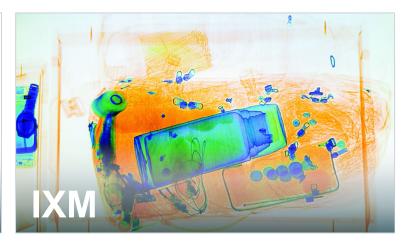


Focus on semi market despite correction

New contracts with semiconductor and battery customers

Strengthen presence in upcoming regions: sales organization in Asia

ORS integration completed



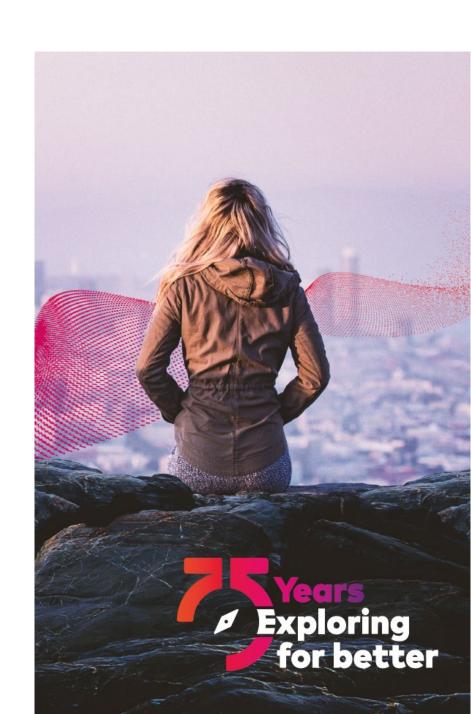
Sales of new products driving growth
Supply chain issues further eased
Investments in leading-edge x-ray tubes
Growing applications in battery testing,
additive manufacturing, metrology



## **Summary**

- Semiconductor market correction stronger than expected a few months ago
- X-ray divisions decoupled from correction in PCT
- Targeted cutbacks, impacted EBITDA in H1
- Synertia® market introduction program intensified
- Preparing for turnaround in semi cycle, long-term growth opportunities





# **Agenda**

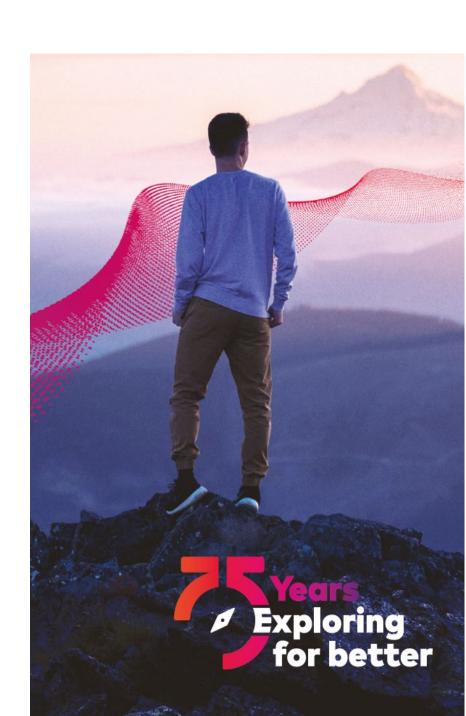
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## **Financial highlights**

- Semi driven decline in Net Order Intake and Sales
- Lower volumes pressuring margin performance
- Corrective actions depress margins in H1/23
- Strong balance sheet enables priority Capex projects to proceed
- Positive operating cash flow despite downturn
- Strategy remains the same: ensure future readiness, prioritize investments, remain financially flexible





## Pronounced weakness in semi driving decline in results

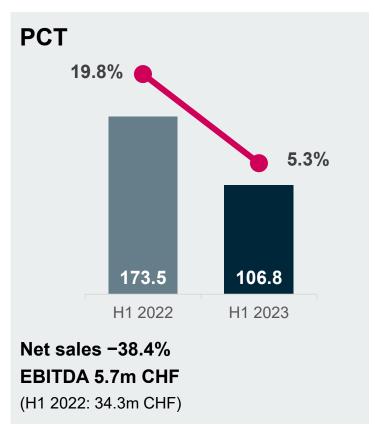
in CHF millions, otherwise indicated	H1 2023	H1 2022	<b>Y-O-Y</b> (1)
Net sales	207.0	267.5	-22.6%
Gross profit margin	39.2%	41.4%	-220 bps
EBITDA	14.3	37.7	-62.1%
EBITDA margin	6.9%	14.1%	-720 bps
Net income	1.9	23.1	-91.6%
Return on capital employed (ROCE)	2.8%	16.9%	-1410 bps

<sup>(1)</sup> rounding differences may occur



# Steadily improving X-Ray margins a bright spot amidst disappointing PCT performance











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## Strong balance sheet ensures resilience and flexibility

in CHF millions, otherwise indicated	H1 2023	H1 2022	Y-O-Y (1)
Free cash flow	-15.3	3.0	n/m
Net working capital	131.0	112.4	+16.5%
CapEx	19.4	6.9	+180.4%
CapEx as % of sales	9.4%	2.6%	+680 bps
	Jun 2023	Dec 2022	Change (1)
Cash and cash equivalents	78.8	125.9	-37.4%
Net debt or (net cash)	18.2	(28.1)	n/m
Equity	296.2	331.5	-10.7%
Equity ratio	61.0%	59.5%	+150 bps
Net debt or (net cash) Equity	18.2 296.2	(28.1) 331.5	_

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# Stable market environment for x-ray divisions, WFE spend expected to rebound in 2024









WFE market gradually recovering in H2/23

Rebound in 2024 expected\*:

FY23: USD 76.4 bn (-18.8%)

FY24: USD 87.8 bn (+14.8%)

Improved vehicle production; low impact of supply shortages

EV transition: importance of China brands increasing

Resilient demand for air travel despite higher prices

Air travel close to pre-pandemic levels in summer 2023

Security market volume remains on a high level across the globe

Positive signs for future infrastructure investments

<sup>\*</sup> SEMI, forecast July 11, 2023



# **Consistent implementation of strategy remains key**

### **PCT**

- ensure organizational readiness for the upturn in 2024, balance with correction
- accelerate new Synertia® RF Generator market penetration
- expand market share in RF matchbox, maintain vacuum capacitors share
- expansion of volume production in Penang, synchronized with semi recovery

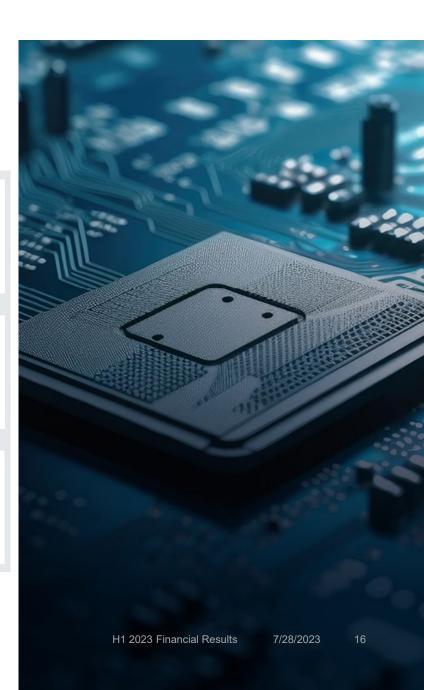
### IXS

- improve profitability: portfolio, sales processes, productivity, cost base
- grow sales with high quality businesses
- invest in systems for semi, electronics and advanced packaging applications
- grow share in semi and electronics, protect share in aerospace and automotive

### IXM

- grow share in traditional markets
- continue to harvest on product launches and operational efficiency
- invest into cutting-edge products for semi, electronics, batteries
- strengthen presence in the Asian markets





# Outlook: gradual recovery in H2, semi cycle to turn in 2024

# Cyclical correction in the semiconductor industry has passed its low point in Q2; gradual recovery expected in H2/23

numerous macroeconomic and geopolitical uncertainties persist

#### Decline in wafer fabrication equipment spending in FY23

- proactively address cost structure, mainly in PCT
- PCT: short time work planned in Flamatt starting August 14
- · take measures to achieve efficiency gains

#### Preparing for the next upswing in the semiconductor cycle

- selectively invest in mission-critical R&D
- ensure production readiness beyond 2025: further invest in Malaysia

#### **Stringent execution of the Boost program**

Growth, efficiency, culture

#### **Guidance FY23**

Net sales (in CHF millions)

lower end of range of 440 to 480

EBITDA margin (in % of sales)

lower end of range of 13.0 to 15.0



# **Q & A**



# **Appendix**



## Definition of financial key figures (pages 11 to 13)

Book-to-bill ratio: Ratio of orders received to the amount billed for a specific period

Capex: Purchases of property, plant and equipment and intangible assets shown under investing activities in the

consolidated cash flow statement

**EBITDA:** Operating income (as per consolidated statement of income) before depreciation on PPE and RoU asset, amortization of intangible assets and impairment

losses

**EBITDA margin:** EBITDA as a percentage of net sales

**Equity ratio:** Total equity attributable to the shareholders of Comet Holding AG, divided by total assets

Free cash flow: Sum of net cash flows from operating and investing activities

Gross profit margin: Net sales less cost of goods and materials sold as a percentage of net sales

**Net debt:** Interest bearing debts (such as current and non-current debt and lease liabilities) minus cash and cash equivalents

Net Working Capital: net working capital is the aggregated amount of trade receivables, inventories, trade payables, sales commissions and contract liabilities).

**Return on capital employed:** ROCE is the ratio of operating income less income tax (NOPAT) to total capital employed. Capital employed is defined as net working capital (aggregated amount of net trade receivables, inventories, trade payables, sales commissions and contract liabilities) plus noncurrent assets employed (aggregated amount of property, plant and equipment, right-of-use assets and intangible assets).



### **Consolidated statement of income**

in CHF millions (rounding differences may occur)	H1 2023	H1 2022	Change
Net sales	207.0	267.5	-22.6%
Gross profit	81.1	110.7	-26.7%
Other operating income	3.3	2.4	38.9%
Development expenses	-32.7	-31.2	4.7%
Marketing and selling expenses	-24.3	-26.7	-9.2%
General and administrative expenses	-22.8	-27.5	-17.1%
Operating income	4.7	27.7	-83.0%
Financial result	-2.7	-1.2	-121.6%
Income before tax	2.0	26.5	-92.3%
Income tax	-0.1	-3.4	n/m
Net income	1.9	23.1	-91.6%
Earnings per share (in CHF)	0.25	2.98	-91.6%
Operating income	4.7	27.7	-83.0%
Depreciation and Amortization	9.6	10.0	-4.1%
EBITDA	14.3	37.7	-62.1%



## **Consolidated statement of cash flows**

in CHF millions (rounding differences may occur)	H1 2023	H1 2022	Change
Net cash provided by operating activities	2.3	9.2	-75.1%
in % of net sales	1.1%	3.4%	-230 bps
Net cash (used in) investing activities	-17.6	-6.2	183.0%
Free cash flow	-15.3	3.0	n/m
in % of net sales	-7.4%	1.1%	-850 bps
Net cash (used in) financing activities	-30.0	-30.7	-2.2%
Net increase or (decrease) in cash and cash equivalents	-45.3	-27.7	-63.6%
FX translation differences on cash and cash equivalents	-1.9	-0.1	n/m
Net cash and cash equivalents at Jan 1	125.9	115.5	9.0%
Net cash and cash equivalents at Jun 30	78.8	87.8	-10.3%

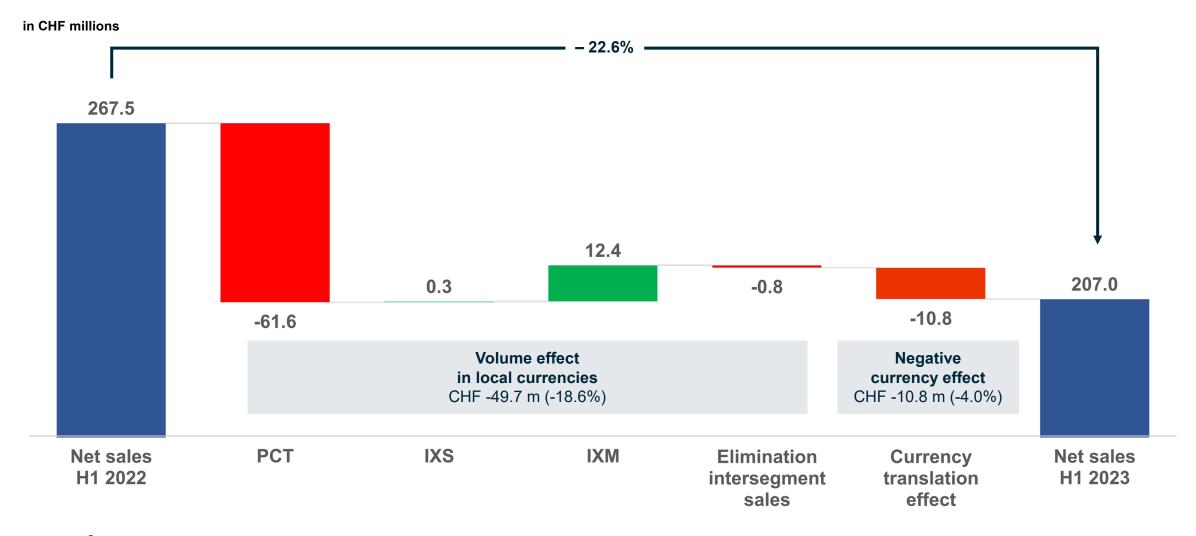


## **Consolidated balance sheet**

in CHF millions (rounding differences may occur)	H1 2023	in %	YE 2022	in %
Current assets	266.9	54.9%	344.8	61.9%
Non-current assets	219.0	45.1%	212.0	38.1%
Total assets	485.9	100.0%	556.8	100.0%
Current liabilities	92.5	19.0%	128.0	23.0%
Non-current liabilities	97.2	20.0%	97.3	17.5%
Total liabilities	189.7	39.0%	225.3	40.5%
Total equity attributable to shareholders of Comet Holding AG	296.2	61.0%	331.5	59.5%
Total liabilities and shareholders' equity	485.9	100.0%	556.8	100.0%



### **Net sales walk H1 2022 to H1 2023**





## EBITDA margin walk H1 2022 to H1 2023

