

An aerial photograph of the city of Zug, Switzerland, taken at sunset. The city is densely packed with modern and traditional buildings, many of which have green roofs. The city is surrounded by green hills and mountains in the background. The sky is a mix of orange, pink, and blue. The text 'ZugEstates' is in the top right corner, and '2026 Half-Year Report' is in the bottom left corner.

ZugEstates

2026

Half-Year Report

Selected key figures

Income statement		H1 2026	H1 2025	
Property income	TCHF	35 835	35 864	–0.1%
Operating income ¹	TCHF	45 743	45 342	0.9%
Operating expenses	TCHF	15 419	15 720	–1.9%
Operating result before depreciation and revaluation	TCHF	30 324	29 622	2.4%
Revaluation of investment properties (net)	TCHF	24 632	50 060	–50.8%
Operating result (EBIT)	TCHF	53 772	78 001	–31.1%
Net income	TCHF	42 886	63 945	–32.9%
Net income excluding revaluation and special effects ²	TCHF	21 210	19 892	6.6%
Balance Sheet		30.06.2026	31.12.2025	
Total assets	TCHF	1 958 001	1 907 390	2.7%
Interest-bearing debt	TCHF	681 384	660 326	3.2%
– Interest-bearing debt in % of total assets		34.8%	34.6%	
– Average rate of interest of the interest-bearing debt (period)		1.6%	1.6%	
– Average maturity of the interest-bearing debt	Years	4.1	3.7	
Equity	TCHF	1 107 914	1 090 018	1.6%
– Equity ratio		56.6%	57.1%	
Employees		30.06.2026	31.12.2025	
Headcount	FTE	124.0	121.5	2.1%
Share		H1 2026	H1 2025	
Closing price	CHF	2 100	2 170	–3.2%
Market capitalisation ³	TCHF	1 071 000	1 106 700	–3.2%
Earnings per series B registered share ⁴	CHF	84.1	125.4	–32.9%
Earnings per series B registered share excl. revaluation and special effects ^{2,4}	CHF	41.6	39.0	6.7%
NAV at market value per series B registered share, before deferred taxes ^{3,5}	CHF	2 556.9	2 471.5	3.5%
NAV at market value per series B registered share, after deferred taxes ^{3,5}	CHF	2 267.1	2 193.0	3.4%
Portfolio		30.06.2026	31.12.2025	
Investment properties	TCHF	1 840 156	1 818 073	1.2%
Investment properties under construction	TCHF	64 670	40 410	60.0%
Total real estate portfolio	TCHF	1 904 826	1 858 483	2.5%
Operating properties (market value) ⁶	TCHF	76 970	76 970	0.0%
Total portfolio	TCHF	1 981 796	1 935 453	2.4%
Vacancy rate investment properties ⁷		1.2%	0.7%	
Gross return investment properties ⁸		3.9%	4.0%	
Weighted average unexpired lease term of rental contracts in portfolio (WAULT)	Years	5.9	5.3	
Average discount rate (real)		2.7%	2.8%	

¹ Excluding income from revaluation of investment properties and gains on the sale of investment properties.

² Corresponds to net income excluding income from revaluation of investment properties (net), excluding income from the disposal of investment properties and corresponding deferred taxes as well as the effect of adjustments made to deferred tax rates (see page 16).

³ In relation to number of shares outstanding (series A registered shares converted).

⁴ In relation to number of shares on average outstanding (series A registered shares converted).

⁵ NAV at market value per share includes properties used for operational purposes at market value and corresponding deferred taxes.

⁶ Operating properties are revalued once a year at year-end.

⁷ As at the balance sheet date, as a percentage of projected rental income.

⁸ Projected rental income (annualised) as a percentage of the market value on the balance sheet date.

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Letter to shareholders

Pleasing operating result in first half of 2026

**CHF
21.2 million**

**Net income excluding revaluation
and special effects**

Dear Shareholders, Ladies and Gentlemen,

Zug Estates can look back on a successful first half of 2026. Property income remained at the previous year's level, although two reference interest rate cuts in 2025 were passed on to all residential tenants. Revenues in the hotel & catering segment also increased, while profitability improved further.

The demand from institutional investors for properties in central, economically attractive locations remained high in the first half of 2026. This led to a positive revaluation result in the real estate portfolio, though not as pronounced as in the prior-year period.

Net income amounted to CHF 42.9 million, around CHF 21.0 million (32.9%) below the previous year's figure of CHF 63.9 million. This decrease is attributable to the lower revaluation gain. Adjusted for revaluation and special effects, however, net income rose by CHF 1.3 million (6.6%) from CHF 19.9 million to CHF 21.2 million.

Steady property income and higher revenues from hotel & catering

At CHF 35.8 million, property income remained virtually stable compared with the previous year's figure of CHF 35.9 million, declining by just CHF 0.1 million (0.1%). Reducing effects from the two reference interest rate cuts in 2025 were offset by index-linked adjustments for commercial leases and a compensation payment for the early termination of a lease. The affected space was re-let with no vacancies. Since there were no changes to the real estate portfolio compared with the previous year, property income also decreased on a like-for-like basis by CHF 0.1 million (0.1%).

**CHF
35.8 million**

**Property income
in the first half of 2026**

Hotel & catering income rose from CHF 7.8 million to CHF 8.0 million, representing a year-on-year increase of CHF 0.2 million (2.5%). This development is primarily attributable to higher occupancy rates in the accommodation business and continued strong demand in the catering business. Profitability also improved. The gross operating profit margin (GOP margin) increased from 41.2% to 42.3%.

**CHF
1.98 billion**

Value of portfolio

56.6%

Equity ratio

Including a one-off effect of CHF 0.4 million in connection with the final settlement of an insurance claim, operating income increased by CHF 0.4 million (0.9%) overall, from CHF 45.3 million to CHF 45.7 million.

Construction activity and revaluations increase portfolio value

Due to investments and revaluation effects, the market value of the entire real estate portfolio increased by CHF 46.3 million (2.4%) from CHF 1 935.5 million as at 31 December 2025 to CHF 1 981.8 million as at 30 June 2026. The revaluation gain amounted to CHF 24.6 million in the first half of 2026, compared with CHF 50.1 million in the same period last year.

Based on all investment properties, the gain corresponded to 1.3% of the portfolio value. The average real discount rate as at 30 June 2026 was 2.72%, compared with 2.76% as at 31 December 2025.

A total of CHF 21.7 million was invested in the portfolio during the reporting period, compared with CHF 11.9 million in the same period last year. At CHF 18.4 million, the vast majority of investments related to the development of the S43/45 project in Rotkreuz (previous year: CHF 7.3 million).

Solid equity ratio and extension of average residual maturity of loans

The completed investments resulted in interest-bearing debt increasing by CHF 21.1 million (3.2%) from CHF 660.3 million as at 31 December 2025 to CHF 681.4 million as at 30 June 2026. The proportion of interest-bearing debt in total assets increased slightly from 34.6% to 34.8%.

The equity ratio fell slightly from 57.1% as at 31 December 2025 to 56.6% as at 30 June 2026 and remains at a very solid level.

Following settlement on 30 June 2026, the portfolio, which consists exclusively of green bonds, was expanded to include a fourth green bond with a volume of CHF 100 million, a coupon of 1.35% and a term of seven years. The average residual term to maturity of interest-bearing debt increased from 3.7 years as at 31 December 2025 to 4.1 years as at 30 June 2026. The average interest rate remained unchanged at 1.6%.

Vacancy rate remains very low despite slight increase

Commercial leases covering over 16 000 m² and generating annual rental income of more than CHF 7.0 million were renewed or newly concluded in the first half of 2026. The signed leases related to retail space at the Metalli in Zug, as well as office space in Zug and Rotkreuz. Due to the very low vacancy rate in the portfolio, the majority of these were extensions of existing leases. For example, a long-term lease extension was signed with the Migros Cooperative Lucerne for the retail space at the Metalli.

1.2%

Vacancy rate

The vacancy rate remains at a very low level, despite a slight increase from 0.7% as at 31 December 2025 to 1.2% as at 30 June 2026. The weighted average unexpired lease term (WAULT) increased from 5.3 years as at 31 December 2025 to 5.9 years due to lease extensions.

Development of the new build project S43/45 progressing according to plan

The construction work for the two buildings S43 and S45 on the Suurstoffi site – comprising around 15500m² of office and education space and 1100m² of residential space for student living – is progressing according to plan. Completion of the shell construction work is planned for September 2026. It will then be possible to start the façade and fit-out work on schedule. The handover of the spaces to the future tenants is planned for mid-2027.

Two tenants already based at the Suurstoffi site require additional space and have signed leases for a total of around 5000m² of office space in the building S43. By acquiring more space, they are reaffirming their commitment to the Suurstoffi site. The space they currently occupy, totalling around 2400m², will be re-let following the relocation in 2027.

Together with the lease already signed with XUND for the office and education space in the building S45 and the space let to the Lucerne University of Applied Sciences and Arts for student accommodation, this brings the occupancy rate to 70% for office and education space and 100% for student living.



Zug Estates is pursuing a number of sustainable objectives for the S43/45 project. In addition to almost CO₂-free operation, the aim is to significantly reduce embodied energy associated with the construction of the buildings.



In the run-up to the referendum on 14 June 2026, Zug Estates engaged directly with the people of Zug and provided information about the Metalli living space project in the form of an exhibition.

Positive voting result for the Metalli living space

The Metalli living space project reached an important milestone in the first half of 2026: on 14 June, the electorate of the city of Zug approved the Metalli development plan with 57.8% of the vote. No objections were submitted during the subsequent second public consultation period. The approval for the development plan by the Canton of Zug is expected by the end of 2026.

The positive outcome of the vote, following a multi-year planning process involving an urban design competition and extensive public participation procedures, has laid the foundations for the project's further development. The next step in the ongoing planning of the project is to hold an architectural competition for the high-rise building and the adjacent outdoor spaces.

Positive outlook for 2026

Due to the two reference interest rate cuts in March and September 2025, we continue to expect property income from the real estate segment to be slightly lower in 2026 than in the previous year. We also expect a reduction in property expenses, which will compensate for the decrease in property income.

In the hotel & catering segment, we anticipate stable revenues but expect a slightly lower GOP due to a marginally higher cost base.

For the 2026 financial year, we expect net income excluding revaluation and special effects to be slightly higher than in the previous year.

Zug, August 2026

A handwritten signature in black ink, appearing to read 'Beat Schwab'.

Dr Beat Schwab
Chairman of the Board of Directors

A handwritten signature in black ink, appearing to read 'Patrik Stillhart'.

Patrik Stillhart
CEO

Financial report

Consolidated balance sheet

Assets

in CHF thousands	Note	30.06.2026	31.12.2025
Cash and cash equivalents		13 446	14 113
Accounts receivable		998	1 256
Other receivables		7 259	3 045
Inventories		143	146
Prepaid expenses		5 551	3 383
Total current assets		27 397	21 943
Investment properties	1	1 840 156	1 818 073
Investment properties under construction	1	64 670	40 410
Operating properties		22 060	22 613
Other tangible fixed assets		3 406	3 893
Financial assets		88	102
Intangible assets		224	356
Total non-current assets		1 930 604	1 885 447
Total assets		1 958 001	1 907 390

Liabilities and equity

in CHF thousands	Note	30.06.2026	31.12.2025
Current financial liabilities	2	31 274	78 744
Accounts payable		6 114	835
Other current liabilities		6 865	4 396
Accrued expenses and deferred income	3	14 174	14 796
Current provisions		335	334
Total current liabilities		58 762	99 105
Long-term financial liabilities	2	650 110	581 582
Deferred tax liabilities		141 215	136 685
Total long-term liabilities		791 325	718 267
Total liabilities		850 087	817 372
Share capital	4	12 750	12 750
Capital reserves		509 491	509 491
Retained earnings		585 673	567 777
Total equity		1 107 914	1 090 018
Total liabilities and equity		1 958 001	1 907 390

Consolidated income statement

in CHF thousands	Note	01.01.2026– 30.06.2026	01.01.2025– 30.06.2025
Property income	5	35 835	35 864
Hotel & catering income	6	7 965	7 768
Additional income from ordinary business operations		1 427	1 577
Net sales from goods and services		45 227	45 209
Other operating income		516	133
Total operating income		45 743	45 342
Property expenses	7	–4 127	–3 864
Cost of goods purchased for hotel & catering		–574	–533
Personnel expenses		–6 986	–7 344
Other operating expenses		–3 732	–3 979
Total operating expenses		–15 419	–15 720
Operating result before depreciation and revaluation		30 324	29 622
Revaluation of investment properties (net)	1	24 632	50 060
Operating result before depreciation and amortisation (EBITDA)		54 956	79 682
Depreciation and amortisation		–1 184	–1 681
Operating result (EBIT)		53 772	78 001
Financial result		–5 008	–5 242
Income before taxes (EBT)		48 764	72 759
Tax expenses		–5 878	–8 814
Net income		42 886	63 945
Earnings per share			
in CHF			
Earnings per series A registered share, undiluted ¹	4	8.41	12.54
Earnings per series B registered share, undiluted ¹	4	84.09	125.38

¹ There are no potentially dilutive effects to report. The diluted earnings per share therefore correspond to the undiluted earnings per share.

Consolidated statement of cash flows (abridged)

in CHF thousands	01.01.2026– 30.06.2026	01.01.2025– 30.06.2025
– Cash flow before change in working capital	23 744	23 610
– Change in working capital	4 112	230
Cash flow from operating activities	27 856	23 840
Cash flow from investing activities	– 24 555	– 12 458
Cash flow from financing activities	– 3 968	– 12 970
Change in cash and cash equivalents	– 667	– 1 588
Composition of net cash and cash equivalents		
Net cash and cash equivalents at the beginning of reporting period	14 113	16 996
Net cash and cash equivalents at the end of reporting period	13 446	15 408
Change in cash and cash equivalents	– 667	– 1 588

In the first half of 2026, the release of accrued expenses and deferred income for investments totalling TCHF 3 107 was recognised (first half of 2025: release of TCHF 132).

Consolidated statement of changes in equity

in CHF thousands	Share capital	Capital reserves	Retained earnings	Total equity
Balance as at 01.01.2025	12 750	509 491	506 572	1 028 813
Distribution from retained earnings carried forward (dividends)	0	0	– 23 970	– 23 970
Net income	0	0	63 945	63 945
Balance as at 30.06.2025	12 750	509 491	546 547	1 068 788
Balance as at 01.01.2026	12 750	509 491	567 777	1 090 018
Distribution from retained earnings carried forward (dividends)	0	0	– 24 990	– 24 990
Net income	0	0	42 886	42 886
Balance as at 30.06.2026	12 750	509 491	585 673	1 107 914

Notes to the consolidated financial statements

General information

Zug Estates Holding Ltd is a limited company headquartered in Zug, Switzerland, whose shares are listed on SIX Swiss Exchange.

Principles

These unaudited consolidated financial statements (interim report) have been prepared in accordance with the Swiss GAAP FER 31 Accounting and Reporting Recommendations, which permit an abridged form compared to the annual financial statements, and the special provisions for real estate companies (Article 17 of the Directive on Financial Reporting) of SIX Swiss Exchange. They present a true and fair view of the company's assets, financial position and earnings performance.

The same consolidation and valuation principles are used in these consolidated financial statements as in the consolidated financial statements for the period ended 31 December 2025.

Method and technique used for property valuation

The updated valuations carried out as at 30 June 2026 by a recognised independent real estate valuation expert (Jones Lang LaSalle AG; JLL) using the DCF method served as the basis for the valuation of the properties held for investment purposes. Operating properties are only valued at year-end, as before. The valuation method applied in the 2026 half-year financial statements was unchanged from the previous year.

Scope of consolidation

The scope of consolidation remained unchanged compared with the annual financial statements as at 31 December 2025.

List of investments

Company	Domicile	Business	Share capital in CHF	Share of capital 30.06.2026	Share of capital 31.12.2025	Share of votes 30.06.2026	Share of votes 31.12.2025
Garden Park Zug AG	Zug, ZG	Hotel & catering operator	1 000 000	100%	100%	100%	100%
Zug Estates Ltd	Zug, ZG	Real estate company	1 500 000	100%	100%	100%	100%
Miteigentümer-gemeinschaft Metalli	Zug, ZG	Real estate company	0	78.75%	78.75%	9.09%	9.09%

1 Investment properties and investment properties under construction

in CHF thousands	Zug City Center, Zug, Investment properties	Suurstoffi site, Rotkreuz Investment properties	Other investment properties	Total investment properties	Total investment properties under construction ¹	Total
Balance as at 01.01.2025	811 387	851 620	95 200	1 758 207	21 007	1 779 214
Investments ²	1 686	2 821	79	4 586	7 342	11 928
Revaluation (net)	21 819	28 269	– 279	49 809	251	50 060
Balance as at 30.06.2025	834 892	882 710	95 000	1 812 602	28 600	1 841 202
Accumulated acquisition values as at 01.01.2025	413 913	720 981	110 092	1 244 986	19 795	1 264 781
Accumulated acquisition values as at 30.06.2025	415 599	723 802	110 171	1 249 572	27 137	1 276 709
Difference market values / acquisition values as at 01.01.2025	397 474	130 639	– 14 892	513 221	1 212	514 433
Difference market values / acquisition values as at 30.06.2025	419 293	158 908	– 15 171	563 030	1 463	564 493
Balance as at 01.01.2026	836 093	886 830	95 150	1 818 073	40 410	1 858 483
Investments ²	1 088	2 245	– 3	3 330	18 381	21 711
Revaluation (net)	12 215	6 285	253	18 753	5 879	24 632
Balance as at 30.06.2026	849 396	895 360	95 400	1 840 156	64 670	1 904 826
Accumulated acquisition values as at 01.01.2026	416 510	727 241	110 172	1 253 923	37 938	1 291 861
Accumulated acquisition values as at 30.06.2026	417 598	729 486	110 169	1 257 253	56 319	1 313 572
Difference market values / acquisition values as at 01.01.2026	419 583	159 589	– 15 022	564 150	2 472	566 622
Difference market values / acquisition values as at 30.06.2026	431 798	165 874	– 14 769	582 903	8 351	591 254

¹ Includes the new-build project Suurstoffi 43/45, Rotkreuz. Construction of the two buildings has been progressing according to plan since the start of the construction work in August 2025. The ceiling above the fourth floor is under construction, and the shell is expected to be completed at the beginning of October 2026. The construction of the two buildings, comprising 15 500 m² of office and education space (occupancy rate: 70%) and 1 100 m² of residential space for student living (occupancy rate: 100%), triggered investments of around CHF 85 million and will generate projected rental income of CHF 4.8 million. The leased spaces are likely to be handed over to future tenants in mid-2027.

² Additions from investments include non-cash transactions from the accrual of building costs as well as from accounts payable.

The discount rates applied for the valuation of the investment properties and the investment properties under construction as at the balance sheet date were within a range of 2.0% to 3.3% in real terms (31 December 2025: real 2.1% to 3.3%).

The average weighted discount rate was 2.72% in real terms and 3.72% in nominal terms (31 December 2025: real 2.76% and nominal 3.76%).

Additional information per property can be found on pages 22 to 23 of this report.

2 Financial liabilities

Financial liabilities comprise bonds, private placement bonds and mortgage-secured loans with financial institutions. They are structured as follows by maturity:

Residual term to maturity in CHF thousands	30.06.2026	31.12.2025
Due in the 1st year	31 274	78 744
Due in the 2nd year	60 000	91 274
Due in the 3rd year	199 867	100 000
Due in the 4th year	90 605	99 844
Due in the 5th year	0	90 605
Due in the 6th year	99 879	99 867
Due in the 7th year	199 759	99 992
Total financial liabilities	681 384	660 326
Of which current	31 274	78 744
Of which long-term	650 110	581 582

The average maturity of the interest-bearing debt is 4.1 years (31 December 2025: 3.7 years). The average capital-weighted interest rate on all interest-bearing financial liabilities is 1.6% (31 December 2025: 1.6%).

Borrowing costs of TCHF 261 were capitalised in the reporting period (first half of 2025: TCHF 63).

The financing structure is composed as follows:

Financing structure in CHF thousands	30.06.2026	31.12.2025
Bonds	399 505	299 703
Mortgages	281 879	355 623
Privat Placement	0	5 000
Total financial liabilities	681 384	660 326

All bonds are unsecured and comprise four current green bonds with the following conditions:

Key figures	0.75% green bond (2022-2029)	1.65% green bond (2024-2031)	1.25% green bond (2025-2032)	1.35% green bond (2026-2032)
Volume	CHF 100 million	CHF 100 million	CHF 100 million	CHF 100 million
Term	7.2 years (17.02.2022–17.04.2029)	7.0 years (30.09.2024–16.09.2031)	7.0 years (25.09.2025–17.09.2032)	7.0 years (30.06.2026–30.06.2033)
Coupon	0.75%	1.65%	1.25%	1.35%
Effective rate of interest	0.809%	1.685%	1.263%	1.397%
Listing	SIX Swiss Exchange Ltd	SIX Swiss Exchange Ltd	SIX Swiss Exchange Ltd	SIX Swiss Exchange Ltd
Security number	114 872 819	137 744 380	1 471 403 795	1 562 934 732

The proceeds from the green bonds are used to finance sustainable projects in accordance with Zug Estates' Green Finance Framework.

The transaction costs were deducted from the initial recognition of the issue proceeds. The difference between the carrying amount and the redemption amount is amortised on a straight-line basis over the term and amounted to TCHF 494 as at 30 June 2026 (31 December 2025: TCHF 297).

in CHF thousands	0.75% green bond (2022–2029)	1.65% green bond (2024–2031)	1.25% green bond (2025–2032)	1.35% green bond (2026–2032)	Total
Issue proceeds	99 660	99 838	99 992	0	299 490
Accumulated amortisation of issue costs	184	29	0	0	213
Balance as at 01.01.2026	99 844	99 867	99 992	0	299 703
Proceeds of new issue	0	0	0	99 766	99 766
Amortisation of issue costs	24	12	1	0	37
Balance as at 30.06.2026	99 868	99 879	99 993	99 766	399 506

The proportion of mortgage-secured loans relative to the market value of the entire real estate portfolio stood at 14.2% (as at 31 December 2025: 18.4%).

To secure the mortgages, properties with a carrying amount of TCHF 998 107 (31 December 2025: TCHF 983 233) have been pledged.

3 Accrued expenses and deferred income

in CHF thousands	30.06.2026	31.12.2025
Advance payments from tenants	6 911	6 387
Income tax accrual	1 384	2 288
Accruals for investments	911	1 878
Accruals for staff-related costs	756	1 132
Accruals for operating costs	1 772	1 744
Other accrued expenses and deferred income	2 440	1 367
Total accrued expenses and deferred income	14 174	14 796

4 Equity

Share capital

	Security number	Nominal value (CHF)	Number	Votes 30.06.2026	Capital (CHF) 30.06.2026	Votes 31.12.2025	Capital (CHF) 31.12.2025
Shares issued							
Series A registered shares	14 805 211	2.50	496 600	496 600	1 241 500	496 600	1 241 500
Series B registered shares	14 805 212	25.00	460 340	460 340	11 508 500	460 340	11 508 500
Total				956 940	12 750 000	956 940	12 750 000

As was the case last year, Zug Estates Holding Ltd did not sell any registered shares during the reporting period. As was the case last year, it did not hold any registered treasury shares as at the balance sheet date. Non-distributable statutory reserves amounted to TCHF 3800 as at 30 June 2026 (31 December 2025: TCHF 3800).

Series A registered shares (privileged voting shares) are not listed. Series B registered shares (ordinary shares) are listed on the SIX Swiss Exchange, Zurich. Each share entitles the holder to a dividend corresponding to the nominal value and to one vote at the annual general meeting. The transfer of registered shares is subject to restrictions in terms of the provision of proof of Swiss control pursuant to the Federal Act on the Acquisition of Immovable Property in Switzerland by Foreign Non-Residents of 16 December 1983. These restrictions are set out in Article 6 of the articles of association of Zug Estates Holding Ltd.

On 8 April 2026, the General Meeting of Shareholders of Zug Estates Holding Ltd approved a capital band, as provided for in Article 3a of the articles of association. It authorises the Board of Directors to increase the share capital from TCHF 12 750 (lower limit of the capital band) in one or more steps (until 8 April 2031) to a maximum of TCHF 13 770 (upper limit of the capital band) by issuing up to 40 800 fully paid-up Series B registered shares with a nominal value of CHF 25.00 each. Within the capital band, the Board of Directors is only authorised to increase the share capital. A reduction of the share capital within the capital band is not permitted.

Equity per share

		30.06.2026	31.12.2025
Equity	TCHF	1 107 914	1 090 018
Deferred tax liabilities	TCHF	141 215	136 685
Equity before deferred taxes	TCHF	1 249 129	1 226 703
Outstanding series A registered shares ¹	Number	496 600	496 600
Outstanding series B registered shares	Number	460 340	460 340
Equity per outstanding series B registered share, before deferred taxes	CHF	2 449.27	2 405.30
Equity per outstanding series B registered share, after deferred taxes	CHF	2 172.38	2 137.29

¹ Series A registered shares are factored in at a ratio of 1 to 10 in accordance with their share of capital.

NAV at market value per share

		30.06.2026	31.12.2025
Equity	TCHF	1 107 914	1 090 018
Difference market value/acquisition value operating properties	TCHF	54 910	54 357
Deferred taxes on difference market value/acquisition value operating properties	TCHF	- 6 589	- 6 523
NAV at market value, after deferred taxes	TCHF	1 156 235	1 137 852
Deferred tax liabilities at market ²	TCHF	147 804	143 208
NAV at market value, before deferred taxes	TCHF	1 304 039	1 281 060
Outstanding series A registered shares ¹	Number	496 600	496 600
Outstanding series B registered shares	Number	460 340	460 340
NAV at market value per outstanding series B registered share, before deferred taxes	CHF	2 556.94	2 511.88
NAV at market value per outstanding series B registered share, after deferred taxes	CHF	2 267.13	2 231.08

¹ Series A registered shares are factored in at a ratio of 1 to 10 in accordance with their share of capital.

² The deferred tax liabilities from valuation differences for operating properties are added to the deferred tax liabilities recognised in the balance sheet to determine the NAV before taxes.

NAV at market value per share includes properties used for operational purposes at market values. The market values of operating properties are determined once a year at year-end by the independent real estate valuation expert.

in CHF thousands	01.01.2026– 30.06.2026	01.01.2025– 30.06.2025
Net income	42 886	63 945
Revaluation of investment properties (net)	- 24 632	- 50 060
Taxes attributable to the revaluation of investment properties (net)	2 956	6 007
Net income excluding revaluation and special effects¹	21 210	19 892

¹ Corresponds to net income excluding income from revaluation of investment properties (net), excluding income from the disposal of investment properties and corresponding deferred taxes as well as the effect of adjustments made to deferred tax rates.

Earnings per share

Information on series A registered shares		01.01.2026– 30.06.2026	01.01.2025– 30.06.2025
Series A registered shares issued on 01.01.	Number	496 600	496 600
Series A registered shares issued on 30.06.	Number	496 600	496 600
Series A registered shares issued (weighted average)	Number	496 600	496 600
Average outstanding series A registered shares	Number	496 600	496 600
Share in net income attributable to series A registered shares	TCHF	4 176	6 226
Share in net income excluding revaluation and special effects, attributable to series A registered shares	TCHF	2 065	1 937
Applicable number of series A registered shares	Number	496 600	496 600
Earnings per series A registered share, undiluted¹	CHF	8.41	12.54
Earnings per series A registered share excluding revaluation and special effects, undiluted¹	CHF	4.16	3.90

Information on series B registered shares		01.01.2026– 30.06.2026	01.01.2025– 30.06.2025
Series B registered shares issued on 01.01.	Number	460 340	460 340
Series B registered shares issued on 30.06.	Number	460 340	460 340
Series B registered shares issued (weighted average)	Number	460 340	460 340
Average outstanding series B registered shares	Number	460 340	460 340
Share in net income attributable to series B registered shares	TCHF	38 710	57 719
Share in net income excluding revaluation and special effects, attributable to series B registered shares	TCHF	19 145	17 955
Applicable number of series B registered shares	Number	460 340	460 340
Earnings per series B registered share, undiluted¹	CHF	84.09	125.38
Earnings per series B registered share excluding revaluation and special effects, undiluted¹	CHF	41.59	39.00

¹ Zug Estates Holding Ltd has a capital band. As at the reporting date, this had not given rise to any potentially dilutive effects. The diluted earnings per share therefore correspond to the undiluted earnings per share.

5 Property income

The reported rental income from properties of TCHF 35 835 (first half of 2025: TCHF 35 864) comprises actual rental income. This position contains income from all properties.

in CHF thousands	01.01.2026– 30.06.2026	01.01.2025– 30.06.2025
Rental income Zug City Center site	16 814	16 486
Rental income Suurstoffi site	17 693	18 060
Income from other properties	1 328	1 318
Total property income	35 835	35 864

The individual contractual relationships with external tenants had the following terms on the balance sheet date:

Term, share in %	30.06.2026	30.06.2025
Residential and parking, open-ended	34.6	34.8
Under 1 year, including open-ended commercial leases	6.4	5.2
Over 1 year	13.6	3.1
Over 2 years	7.7	12.0
Over 3 years	13.4	12.7
Over 4 years	2.7	14.2
Over 5 years	1.5	1.6
Over 6 years	2.8	0.6
Over 7 years	4.3	1.3
Over 8 years	0.0	4.2
Over 9 years	0.0	0.0
Over 10 years	13.0	10.3
Total	100.0	100.0

As at 30 June 2026, the five largest tenant groups together accounted for 23.0% of rental income (as at 31 December 2025: 22.7%). They can be broken down as follows:

Tenants, share in %	30.06.2026	Tenants, share in %	31.12.2025
Lucerne University of Applied Sciences and Arts	9.8	Lucerne University of Applied Sciences and Arts	9.7
Migros ¹	4.5	Migros ¹	4.5
UBS	3.4	UBS	3.4
Novartis	2.7	Novartis	2.6
Dosenbach-Ochsner AG	2.6	Dosenbach-Ochsner AG	2.5

¹ Various companies of the Migros Group.

6 Hotel & catering income

The hotel & catering segment comprises the following categories:

in CHF thousands	01.01.2026– 30.06.2026	01.01.2025– 30.06.2025
Accommodation	6 081	5 856
Catering	1 872	1 890
Ancillary services	16	17
Increase / decrease of allowance for doubtful debts	– 4	5
Total hotel & catering income	7 965	7 768

7 Property expenses

in CHF thousands	01.01.2026– 30.06.2026	01.01.2025– 30.06.2025
Maintenance and repair	– 2 875	– 2 602
Ancillary costs passed on to owners	– 562	– 522
Property-related insurance policies	– 456	– 485
Other property expenses	– 234	– 255
Total property expenses	– 4 127	– 3 864

8 Segment report

The Group's business activities comprise the business units real estate and hotel & catering.

in CHF thousands	Real estate	Hotel & catering	Corporate & eliminations ¹	Total
01.01.2026–30.06.2026				
Operating income	40 633	8 280	– 3 170	45 743
Operating expenses	– 10 878	– 7 260	2 719	– 15 419
Revaluation of investment properties (net)	24 632	0	0	24 632
Operating result before depreciation and amortisation (EBITDA)	54 387	1 020	– 451	54 956
Operating result (EBIT)	53 517	714	– 459	53 772

in CHF thousands	Real estate	Hotel & catering	Corporate & eliminations ¹	Total
01.01.2025–30.06.2025				
Operating income	40 418	8 059	– 3 135	45 342
Operating expenses	– 11 217	– 7 207	2 704	– 15 720
Revaluation of investment properties (net)	50 060	0	0	50 060
Operating result before depreciation and amortisation (EBITDA)	79 261	852	– 431	79 682
Operating result (EBIT)	78 099	362	– 460	78 001

¹ Holding company expenses and intersegment revenues are eliminated in the "Corporate & eliminations" column.

All revenues were generated in the canton of Zug.

Ownership of the entire portfolio – i.e. investment and operating properties – lies with the real estate business unit. Based on an integrated view of the hotel & catering business unit, i.e. factoring in all properties used by the unit as well as all associated expenses and credits arising from rent paid to the real estate business unit, the hotel & catering business unit generated an operating result (EBIT) of CHF 2.5 million in the reporting period (previous year: CHF 2.1 million).

9 Events after the balance sheet date

The consolidated financial statements were approved for publication by the Board of Directors on 18 August 2026.

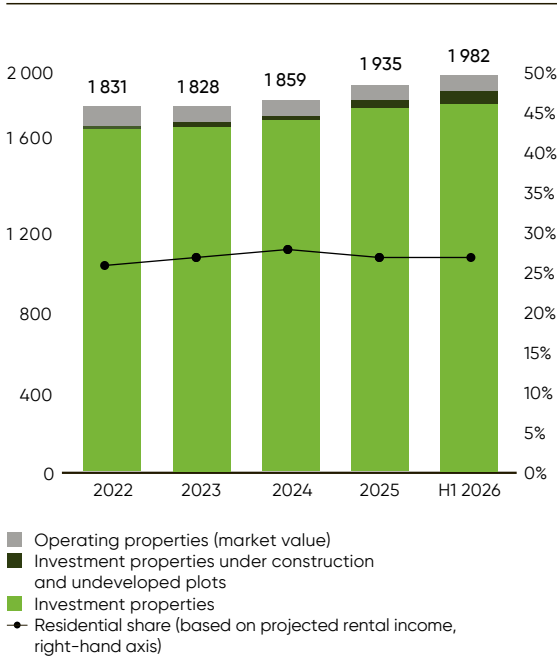
Between 30 June 2026 and the date of approval of these consolidated financial statements, no events occurred that would have necessitated a restatement of the book values of the Group's assets and liabilities as at 30 June 2026 or which would need to be disclosed here.

Portfolio

Key data as at 30 June 2026

The real estate portfolio of Zug Estates is largely focused on two sites in Zug and Rotkreuz with a varied, highly diverse range of uses. The portfolio offers above-average locational and property features coupled with low vacancy rates.

Development of portfolio value
in CHF million



Total portfolio

Site area	187 328m ²
Market value	CHF 1.98 billion
Book value	CHF 1.93 billion
Vacancy rate of investment properties	1.2%
Projected rental income investment perties	CHF 72.8 million
Gross return on investment properties	3.9%
Residents/workspaces (approx.)	2 370/4 300

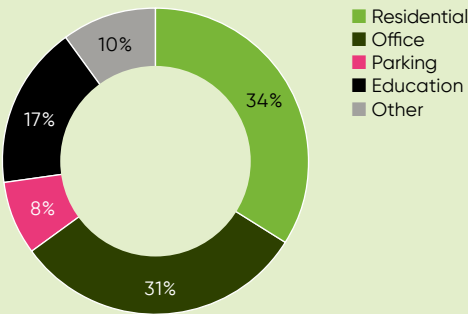
Suurstoffi site, Rotkreuz



The Suurstoffi site is located in an integrated, traffic-free neighbourhood with a combination of living, working and recreational facilities. The site was awarded the DGNB Platinum certificate in 2024.

Use

Based on projected rental income as at 30 June 2026



105 342m ²
CHF 960.0 million
CHF 960.0 million
2.3%
CHF 36.7 million
4.1%
1 500/2 100

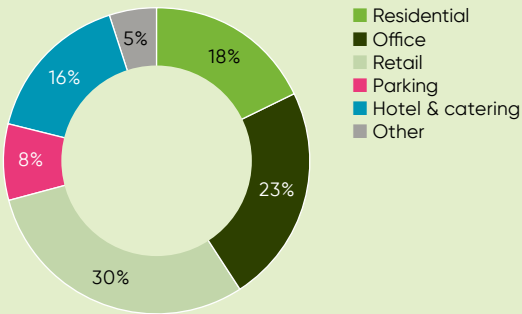
City centre site/Metalli, Zug



Located adjacent to Zug train station and with excellent transport links, the site houses the Metalli Centre complex with around 60 shops on 16 000 m² of retail space, offices and residential units, the two business hotels Park Hotel Zug and City Garden, and other residential and business properties. Shopping mall sales totalled CHF 164.4 million in 2025.

Use

Based on projected rental income^{1,2} as at 30 June 2026



¹ Projected rental income for (co-owned) property at Baarerstrasse 20–22, Zug, included on pro-rata basis
² From perspective of real estate business unit

61 122m ²
CHF 926.4 million
CHF 871.5 million
0.1%
CHF 33.4 million
3.9%
700/2 000

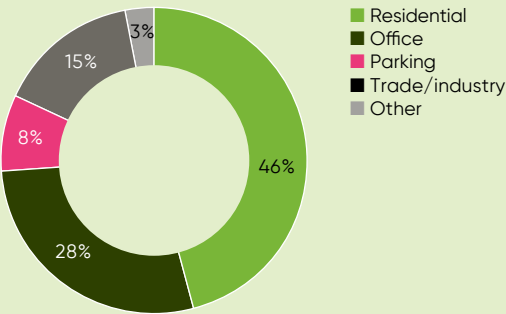
Other investment properties



Other investment properties include a business property in Zug and a 19 000 m² development site with residential and commercial properties in Rotkreuz (see picture) directly adjacent to the Suurstoffi site.

Use

Based on projected rental income as at 30 June 2026



20 864m ²
CHF 95.4 million
CHF 95.4 million
0.1%
CHF 2.7 million
3.0%
170/200

List of properties

Investment properties	Place	Form of ownership ¹	Ownership share in %	Year of construction	Year of refurbishment	Plot area m ²	Residential m ²	Office m ²	Retail m ²	Hotel/catering m ²	Education m ²	Storage/other m ²	Total rentable space m ²	Total no. of parking spaces
Zug City Centre site														
Baarerstrasse 20–22 (Metalli I/II, Zug Estates share)	Zug	CO	78.75	1987/1991	–	16 419	8 086	13 823	15 898	923	–	5 477	44 207	521
Baarerstrasse 14a (Metalli III)	Zug	SO	100	1995	–	4 843	352	5 503	3 166	347	–	2 835	12 203	122
Baarerstrasse 30	Zug	SO	100	1880	2024	494	344	–	–	278	–	72	694	3
Industriestrasse 12	Zug	SO	100	1987	–	2 349	1 656	546	–	–	–	65	2 267	42
Industriestrasse 13a/c (Metalli IV)	Zug	SO	100	1995	–	2 155	1 965	1 634	381	461	–	759	5 200	93
Industriestrasse 16 (leasehold) ²	Zug	LHP	100	–	–	3 200	–	–	–	–	–	–	–	–
Industriestrasse 18	Zug	SO	100	1992	–	1 637	–	1 464	–	–	–	234	1 698	26
Haldenstrasse 12–16 (Haldenhof)	Zug	SO	100	2009	–	3 615	3 148	–	–	–	–	59	3 207	56
Metallstr. 13–19/Haldenstrasse 2/4	Zug	SO	100	1910–1915	1984–1989	4 960	2 249	–	–	–	–	–	2 249	2
Haldenstrasse1/3/5/6/8, Bleichimattweg 2/4, Metallstrasse 21/23	Zug	SO	100	1910–1991	–	9 037	6 082	–	–	–	–	49	6 131	66
Total Zug City Centre site						48 709	23 882	22 970	19 445	2 009	0	9 550	77 856	931
Suurstoffi site														
Suurstoffi 1, 2, 4, 6	Rotkreuz	SO	100	2019/2020	–	21 378	–	3 868	–	–	19 255	2 107	25 230	184
Suurstoffi 5, 9, 13, 15, 17	Rotkreuz	SO	100	2011/2012	–	11 249	11 336	–	–	–	–	19	11 355	217
Suurstoffi 19–35	Rotkreuz	SO	100	2015	–	10 553	10 194	–	–	–	–	44	10 238	382
Suurstoffi 7,11 (Alte Suurstoffi)	Rotkreuz	SO	100	ca. 1926	2012	885	–	–	–	–	520	–	520	423
Suurstoffi 8, 10, 12	Rotkreuz	SO	100	2013	–	12 374	9 929	2 417	–	335	1 316	378	14 375	269
Suurstoffi 14	Rotkreuz	SO	100	2013	–	6 251	–	8 413	–	–	–	592	9 005	0
Suurstoffi 16, 18, 20	Rotkreuz	SO	100	2017/2018	–	15 094	13 308	8 945	169	–	–	338	22 760	185
Suurstoffi 22	Rotkreuz	SO	100	2018	–	8 113	–	10 360	60	547	–	534	11 501	97
Suurstoffi 37 (Aglaya)	Rotkreuz	C	100	2019	–	2 227	–	1 809	–	258	–	37	2 104	7
Suurstoffi 41	Rotkreuz	SO	100	2014	–	4 246	–	4 168	–	–	2 044	280	6 492	–
Total Suurstoffi site						92 370	44 767	39 980	229	1 140	23 135	4 329	113 580	1 764
Other investment properties														
Birkenstrasse 27, 29, 31, 33 and 35, Chamerstrasse 4	Rotkreuz	SO	100	1965, 1983, 2002	1983	9 124	5 196	500	–	–	–	179	5 875	74
Birkenstrasse 37/39	Rotkreuz	SO	100	1962, 1964, 1967	–	10 059	–	171	–	–	–	7 548	7 719	66
Baarerstrasse 75, 77 and 79	Zug	SO	100	1963	2011	1 681	525	2 616	32	–	–	300	3 473	58
Total other investment properties						20 864	5 721	3 287	32	0	0	8 027	17 067	198
Total investment properties (excl. investment properties under construction)						161 943	74 370	66 237	19 706	3 149	23 135	21 906	208 503	2 893
Investment properties under construction														
Suurstoffi 43, 45	Rotkreuz	SO	100	–	–	12 972	1 094	9 375	–	–	6 043	202	16 714	137
Total investment properties under construction						12 972	1 094	9 375	0	0	6 043	202	16 714	137
Total real estate portfolio						174 915	75 464	75 612	19 706	3 149	29 178	22 108	225 217	3 030
Operating properties ³	Zug	SO/C	100	–	–	12 413	–	171	–	12 700	–	27	12 898	152
Total portfolio						187 328	75 464	75 783	19 706	15 849	29 178	22 135	238 115	3 182

¹ SO: sole ownership; LHP: leasehold plot; CO: co-ownership; C: condominium.

² Zug Estates Ltd is the ground lessor.

³ The following properties located in Zug serve as operating properties:
Industriestrasse 14 (Park Hotel Zug), Industriestrasse 16 (Résidence), Metallstrasse 20 (City Garden Hotel) and Haldenstrasse 9, 10, 11 (serviced city apartments).

Selected key portfolio figures

	2022	2023	2024	2025	30.06.2026
Value of portfolio in CHF thousands					
City Centre site, Zug	750 385	788 287	811 387	836 093	849 396
Suurstoffi site, Rotkreuz	852 800	839 210	851 620	886 830	895 360
Other investment properties	110 260	98 100	95 200	95 150	95 400
Investment properties	1 713 445	1 725 597	1 758 207	1 818 073	1 840 156
Investment properties under construction	11 758	18 235	21 007	40 410	64 670
Undeveloped plots	2 524	2 524	0	0	0
Total real estate portfolio	1 727 727	1 746 356	1 779 214	1 858 483	1 904 826
Operating properties ¹	102 890	81 320	79 660	76 970	76 970
Total portfolio	1 830 617	1 827 676	1 858 874	1 935 453	1 981 796
Performance in CHF thousands or %					
Projected rental revenue investment properties	66 128	69 675	71 948	72 294	72 670
Property income	62 221	65 655	69 280	71 816	35 835
Gross return on investment properties ²	3.9%	3.9%	4.1%	4.0%	3.9%
Vacancy rate of investment properties ³	1.6%	3.9%	0.7%	0.7%	1.2%
Average discount rate (real) ⁴	2.8%	2.9%	2.9%	2.8%	2.7%

¹ Properties used for operational purposes are stated at cost less write-downs in accordance with accounting standards but are shown in this list at market value.

² Projected rental income (annualised) as a percentage of the market value on the balance sheet date.

³ As at the balance sheet date, as a percentage of projected rental income.

⁴ In 2025, the real estate portfolio was valued for the first time by independent valuation expert Jones Lang LaSalle AG (JLL) (previous years: Wüest Partner AG).

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Upcoming events

02.09.2026 | **Sustainability Forum**

18.02.2027 | **Publication of Annual Report and
Sustainability Report 2026**

13.04.2027 | **General Meeting of Shareholders**

26.08.2027 | **Publication of Half-Year Report 2027**



Online, download

This Half-Year Report is published in German and English. The German version shall prevail and is binding.

The electronic version of the report can be downloaded from www.zugestates.ch/downloads.

Notes on possible forward-looking statements:

The present Half-Year Report of the Zug Estates Group may contain forward-looking statements. Such statements can be identified by expressions such as 'shall', 'assume', 'expect', 'anticipate', 'intend', 'aim', 'future' or similar terms, as well as by discussions of strategies, goals, plans or intentions, etc. They are subject to known or unknown risks and uncertainties that could cause actual results and occurrences to differ materially from the expectations contained or implied in the forward-looking statements.

Publishing information

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